

FORT BRAGG AND POPE AIR FORCE BASE

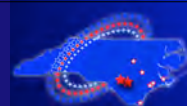
BRAC REGIONAL TASK FORCE

COMMUNITY PLANNING FOR BRAC IMPLEMENTATION



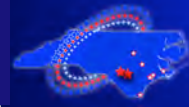
Compassion '09
Lee County Presentation
May 14, 2009

Elements of Regional Growth Plan



- Education
- Transportation (roads/rail/airline)
- Workforce and Higher Education
- Economic Impact
- Housing: on and off installation
- Infrastructure: Public Works/Public Safety
- Medical Services: on and off installation
- Meetings/Conventions/Special Activities
- Compatible Land Use, Long-term Sustainability
- Regional Communication and Coordination
- Recreation, Parks, Arts and Culture

Study Area



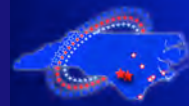
- Eleven counties in BRAC RTF region

- Tier One counties

- Lee
- Cumberland
- Harnett
- Hoke
- Moore
- Richmond
- Robeson

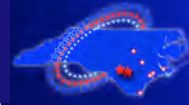


Expected Growth Scenario - Region



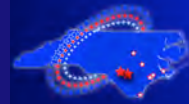
- Assumes major growth in communities surrounding Fort Bragg: Population increases to 40,800 between 2006 – 2013
- Reflects net gains in personnel after gains and losses to Fort Bragg and Pope AFB
- Military-related personnel (active duty, civilian, contractors): 8,718

Population – Lee County



- Total increase of **10,175** by 2013 (Civilian)
 - Military population to increase by **500**
 - New residents consist of four sub-populations**
 - Active-duty military personnel
 - Army civilians
 - Defense contractors
 - Economic migrants
- **Includes Dependents
- Total population by 2013: **65,457**

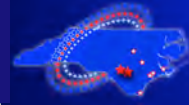
Economic Impact – Lee County



- Employment
 - Total of **1,000 jobs** created through 2011*
 - Largest sectors impacted
 - Government – 247 jobs
 - Construction – 144 jobs
 - Professional & technical services – 1873 jobs
 - Retail trade -- 121 jobs resulting from demand for retail goods
 - Health care & social assistance -- 98 jobs emerging from growth, plus aging population

*Construction jobs will peak in 2011

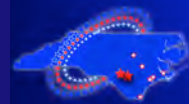
Economic Impact (cont'd)



■ **Income and related measures**

- **Income figures jump over 3.3% by 2013**
 - **Personal income up \$186 million**
 - **Disposable income up \$160 million**
 - **Gross Regional Product (GRP) increases \$143 million**
 - **Local Demand increases \$217 million**
 - **Sales to Local Businesses (output) rises \$110 million**
-

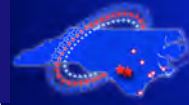
Action Plan – Lee County



■ **County-specific actions suggested**

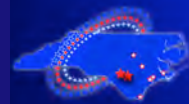
- **County-level Action Plans**
 - **Detail anticipated impacts and then offers suggestions**
 - **Based on available data, will change over time**
 - **Suggested actions**
 - **“Critical” actions – immediate action needed**
 - **“Important” actions -- desirable for long range community planning**
-

Action Plan (cont'd)



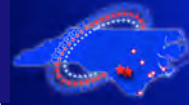
- **Functional areas impacted by growth**
 - Economic Impact
 - Housing
 - Education (K-12)
 - Information and Communications Technology
 - Water, Wastewater, & Solid Waste
 - Health Care
 - Hospitality and Cultural Activities
-

Housing – Lee County

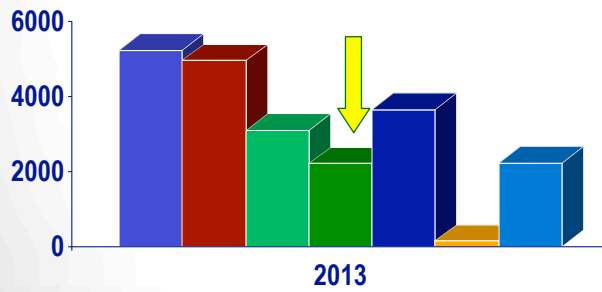


- **Assessment**
 - Lee County market is faring well when compared to national housing figures
 - Construction of new homes is slowing down, while the existing inventory of new homes is being reduced
 - Recent sales activity suggests market turning around slowly
 - Conditions in the rental market are tightening: vacancies have declined, housing production is up
-

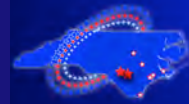
Housing Assessment



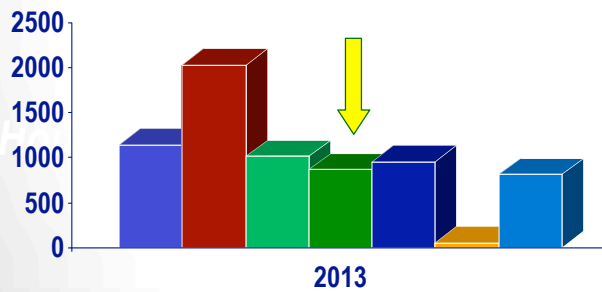
Need for Owner-Occupied Homes



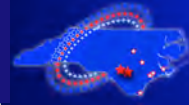
Housing Assessment



Need for Renter-Occupied Homes



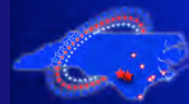
Housing - Region



■ Impact

- **Region's current and planned housing projected to meet the needs of mission growth**
 - **Specific requirements will be assessed based on market demand**
 - **Additional construction may be required to meet specific buyer amenity and location preferences**
-

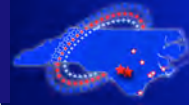
Housing - Region



■ Action Plan

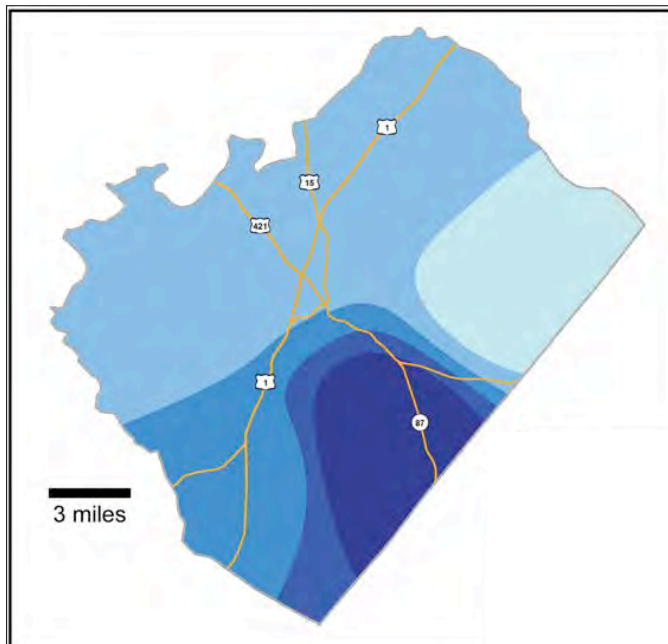
- **Secure state and Federal funds to provide homebuyer financing, counseling and education for potential homebuyers**
 - **Participate in FORSCOM Housing Fairs and other events coordinated by the Army and BRAC RTF**
 - **Encourage affordable rental housing development**
 - **Promote quality, affordable, and 'green' residential construction**
-



Education Assessment



Significant Increase in School Enrollment is Expected

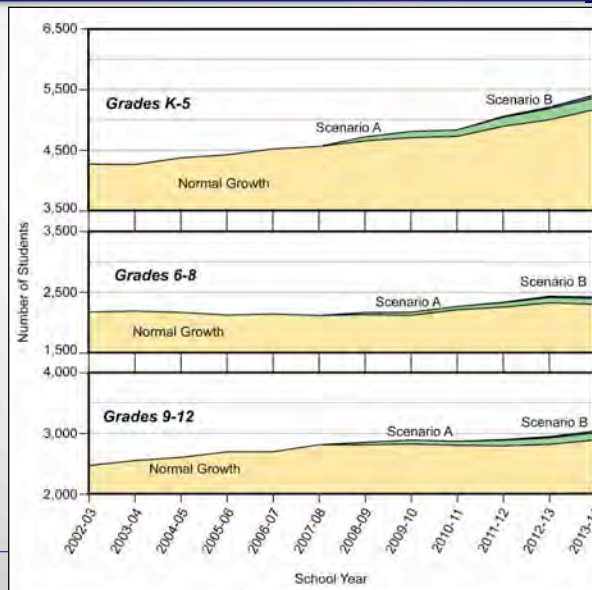
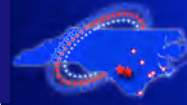
	2006	2007	2008	2009	2010	2011	2012	2013	Total
Cumberland	992	-115	908	483	-13	285	242	189	2971
Hoke	184	11	182	96	5	91	57	47	673
Harnett *	378	117	419	240	75	265	183	142	1820
Moore	185	34	191	101	11	118	66	56	761
Richmond	18	3	18	10	1	11	6	5	74
Robeson	79	-1	75	40	1	32	22	18	266
Lee	137	28	143	75	9	91	50	42	578
Region Total	1974	76	1937	1044	89	894	628	500	7143



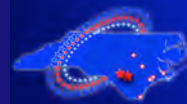
 More Students
 Same Number of Students

Lee County

School Enrollment Projections, K-12



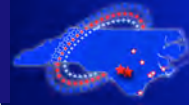
Education



■ Impacts (Lee)

- Additional \$18-21 million needed for new school construction
- \$3.14 million (estimated) needed to staff classrooms for the period 2006-2013

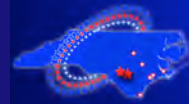
Education



■ Action Plan

- Identify potential funding sources for additional school construction and operation - **Critical**
 - Identify short-term strategies for accommodating expected enrollment increases - **Critical**
 - Mobile classroom or modular classroom facilities
 - Temporary capping of enrollment plus temporary busing
 - Alternative-calendar schools
 - Rental of off-site swing-space buildings
 - Promote local government and school system collaboration in locating schools, houses and neighborhoods
-

Workforce Development & Higher Ed



■ Assessment

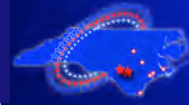
Top high wage/high skill jobs

- Computer engineers
- Lawyers
- Management analysts
- Registered nurses
- Physicians and surgeons

Top high growth jobs

- Health practitioners
 - K-12 teachers
 - Nursing
 - Food and beverage servers
 - Construction trades
-

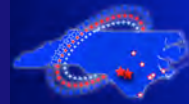
Workforce Development & Higher Ed



■ **Assessment**

- Expected jobs to provide higher wages but require highly skilled workforce
 - Region has a low level of educational attainment
 - Region has insufficient college graduates in selected fields to meet anticipated demand
-

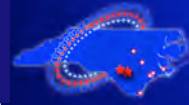
Workforce Development & Higher Ed



■ **Impact**

- Existing workforce lacks the skills required to compete for high wage/high skill jobs
 - Lack of a skilled workforce will seriously impact employers' decision to relocate to or expand in the region
-

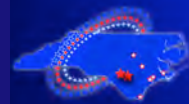
Workforce Development & Higher Ed



■ Selected Actions

- Expand educational opportunities and upgrade skills of incumbent workforce by increasing number of local graduates of business, healthcare, and public services-related programs
 - Develop information network among regional employers, educators, and workforce
 - Fully implement plan for All-American Center for Workforce Innovation
 - Identify a single Regional Workforce Intermediary
-

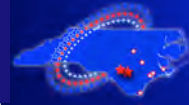
Transportation



Anticipated Gaps

- Continued reliance on access points in Cumberland County will exacerbate problems in Spring Lake
 - Timing of Bragg Boulevard closure with Murchison Road improvements is critical
 - Residential and commercial development will place isolated high demand on roads throughout region
 - On-post traffic circulation and exterior traffic flow remain uncoordinated
-

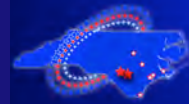
Health Care – Lee



■ Assessment

- Lee County most adequately prepared to meet demands of future population growth
 - Most pressing health care issues for Lee County are:
 - Medical & Surgical Specialists
 - Behavioral health
 - Communication and collaboration between civilian and military providers
-

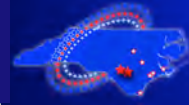
Health Care - Lee



■ Impacts

- Military expansion at Fort Bragg will have a *minimal* impact on the existing health care system, but:
 - Existing issues related to provider shortages and low reimbursement rates will be magnified
 - Need for greater regional collaboration will be intensified
-

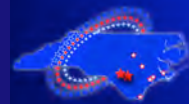
Health Care - Lee



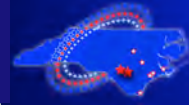
■ Action Plan

- Continue to monitor the physician needs of Lee County residents
- Update/develop medical staff plans and use BRAC as leverage for recruitment

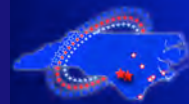
Regional Planning for Sustainable Development



- This section based on interviews, discussions, and correspondence with the region's professional planners
- Incorporates the Joint Land Use Study (JLUS) 2008 Update
- Aligns with sustainable economic development goals:
 - Enhance job skills of communities surrounding installations
 - Produce local products and commodities
 - Assist local communities in sustainable land and resource use and economic development planning
 - Sustain national defense resources

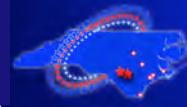


- **Emerging Themes in Planning for Sustainable Development**
 - Good Urban Design results in healthy, vibrant communities
 - Integrated Infrastructure and Capital Improvements Planning
 - Integrated Transportation Planning
 - Linking Urban Sustainability & Rural Economic Development
-



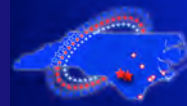
- **The Role of Agriculture in Regional Planning**
 - Land Resource Base for Sustainable Growth
 - Provision Fort Bragg, Cities and Towns
 - Key to Achieving 'Compatible Use' Goals
 - Infrastructure for Sustainable Agriculture, including Biofuels, will create entrepreneurial energy
-

'Current' Lee County Statistics

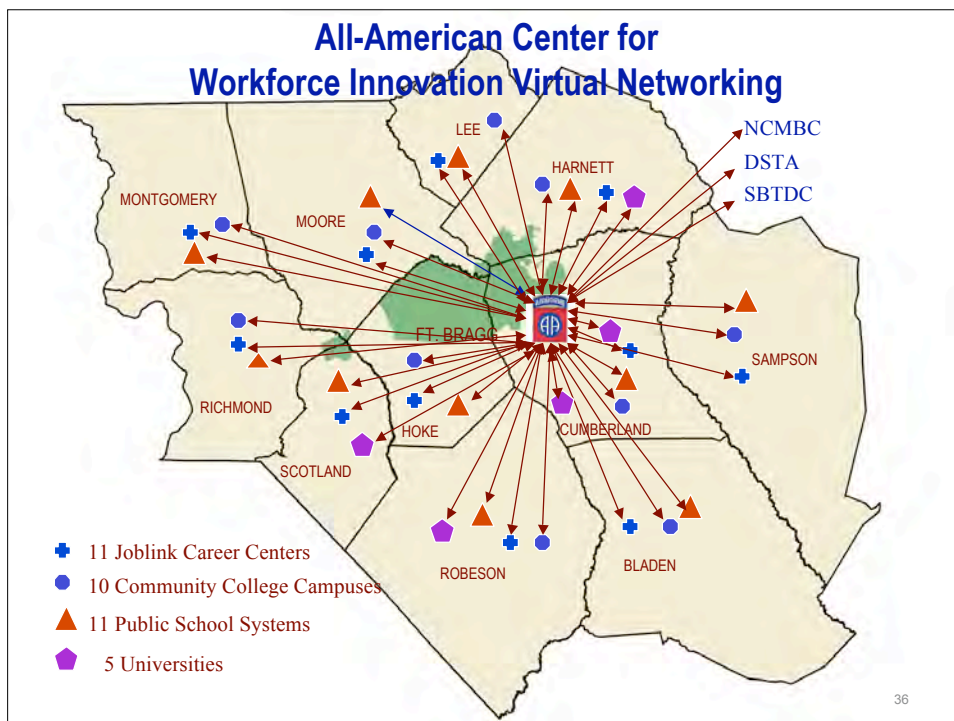
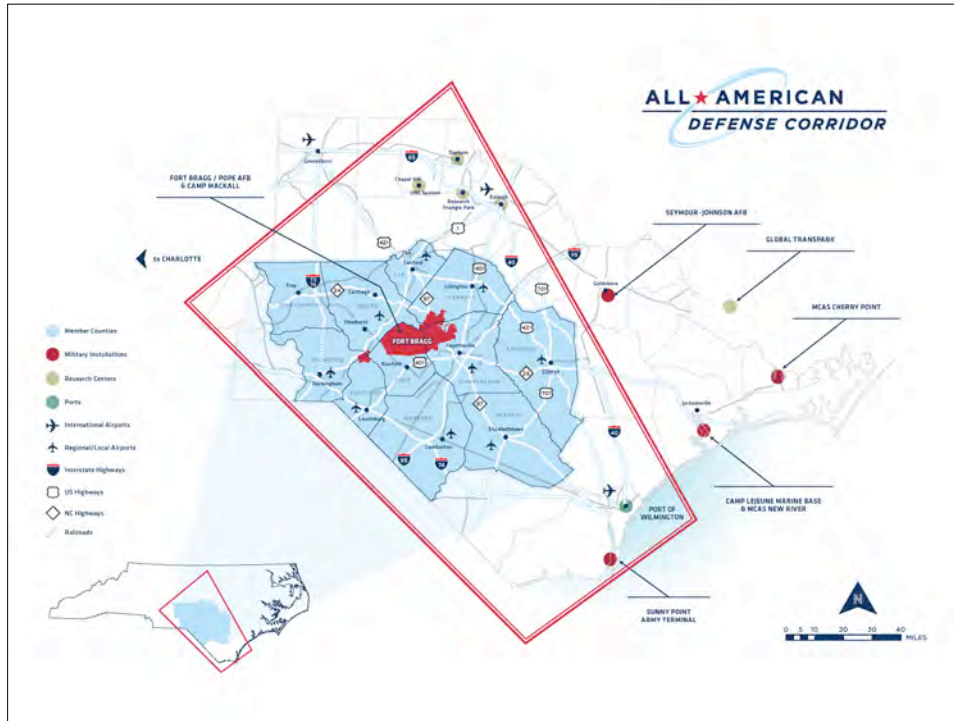


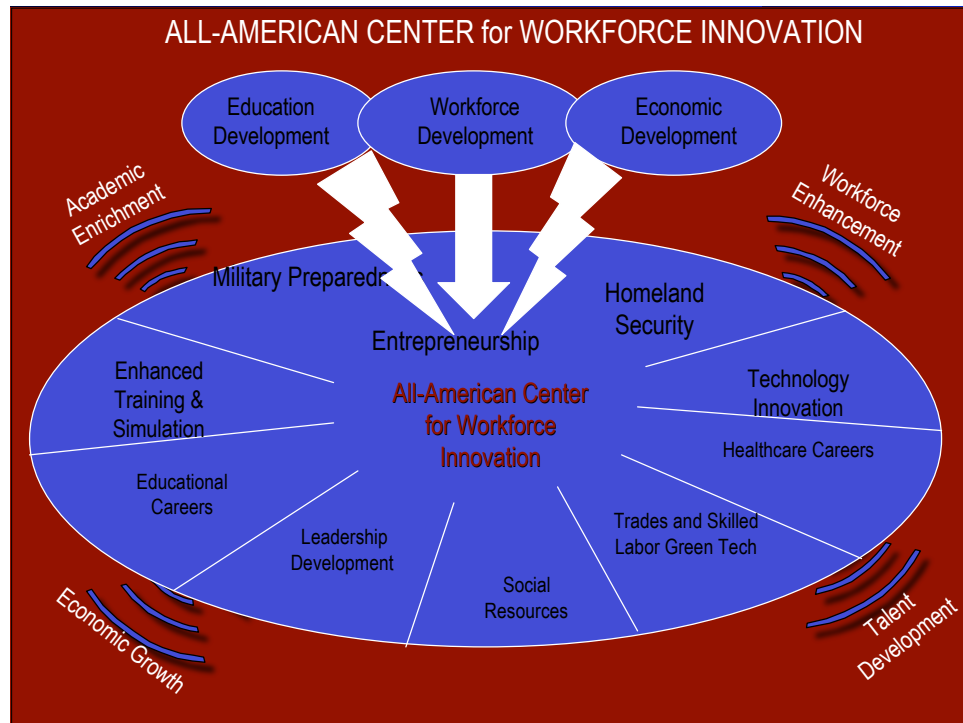
- Labor Force (2008): 27,490
- Unemployment (3/09): 14.1% (down from 15.1)
- Per capita income (2006): \$28,975 – 34th in NC; 3rd in region
- Household Median Income (2007): \$44,038
- Poverty Rate (2007): 14.3%
- HS Graduation (2000): 76.3%

Moving Ahead

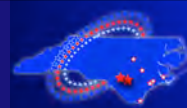


- BRAC RTF Workforce Demonstration Program
- \$5M, 3 year US DOL grant for WD, Ed., and ED
- Major Projects:
 - i3D training & distributed learning in HS and CCs
 - Career exploration and talent acquisition platform
 - D&HS cluster analysis and development study
 - FSU/UNC-P study re: BRAC impacts on socio-econ. disadvantaged

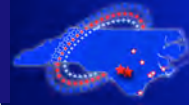




Moving Ahead



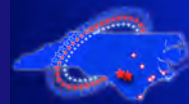
- **Change is happening in Fort Bragg region**
- **Lee County/City of Sanford are well-positioned for positive impact from growth**
- **Unprecedented opportunity to shape that change**
 - Enhance public good
 - Foster regional transformation to prosperous, sustainable future



QUESTIONS?

39

BRAC RTF Contact Info



- Executive Director: Paul Dordal pdordal@bractrf.com
- Deputy Director: John Harbison jharbison@bractrf.com
- Regional Planner: Don Belk dbelk@bractrf.com
- IT Program Mgr: Erik Wells ewells@bractrf.com
- Program Mgr for Education: Dr. Jane Smith jsmith@bractrf.com
- Program Manager for Workforce: Tim Moore tmoore@bractrf.com
- Communications Outreach: Renee Lane rlane@bractrf.com
- Executive Assistant: John Bellamy jbellamy@bractrf.com
- Administrative Assistant: Renee Siemiet rziemiet@bractrf.com
- Office: 910-436-1345
- Website: www.bractrf.com *Offices are located on Fort Bragg